FINANCIAL HIGHLIGHTS ---3 Months-----Years Ended-2020 Q1 2021 Q1 2020 2019 2018 2017 OPERATING RESULTS (millions) Revenues \$885.4 \$814.7 \$2,688.3 \$3,675.9 \$4,165.0 \$3,296.0 Net earnings 80.6 13.3 24.5 76.6 219.0 123.8 114.5 23.6 330.9 206.4 **EBIT** 64.6 146.3 Adjusted EBIT (Note) 23.6 98.4 146.3 330.9 206.4 114.5 Adjusted EBIT as a % of revenue 12.9% 2.9% 3.7% 4.0% 7.9% 6.3% **EBITDA** 129.0 39.2 125.2 203.0 366.6 240.6 Adjusted EBITDA (Note) 129.0 39.2 159.0 203.0 366.6 240.6 Adjusted EBITDA as a % of revenue 4.8% 5.9% 8.8% 7.3% 14.6% 5.5% Basic earnings per common share (\$) \$1.29 \$0.21 \$0.39 \$1.23 \$3.53 \$2.00 **BALANCE SHEET INFORMATION (millions)** Metals Accounts receivable \$468.9 \$474.9 \$343.4 \$457.9 \$566.4 \$445.8 Inventories 719.8 906.6 716.4 883.6 1,052.5 819.9 Prepaid expenses and other assets 16.1 18.4 13.7 18.2 14.1 17.2 Accounts payable and accruals (365.5)(307.9)(470.6)(347.4)(387.2)(273.1)Net working capital - Metals 817.6 1.034.4 800 4 1.051.8 1.162.4 935.5 266.0 293.4 269.5 288.9 268.0 246.5 Fixed assets Right-of-use assets 83.2 93.9 81.4 90.1 (1) 141.2 109.6 86.2 90.5 Goodwill and intangibles 106.7 137.0 Lease obligations (107.6)(116.0)(105.8)(111.6) (1) Net assets employed in metals operations 1,165.9 1,446.9 1,155.1 1,456.2 1,516.6 1,272.5 8.0 Other operating assets 1.6 0.5 (8.0)1.7 0.7 Net income tax assets (liabilities) (10.7)10.6 12.5 10.2 (32.3)(30.0)Pension and benefit assets (liabilities) 14.2 (5.0)(7.9)(5.0)(5.8)(12.0)Other corporate assets and liabilities (37.6)(24.8)(28.4)(27.5)(26.5)(24.4)Total net assets employed \$1,133.4 \$1,428.2 \$1,132.1 \$1,435.6 \$1,452.7 \$1,205.3 **CAPITALIZATION** (millions) Bank indebtedness, net of (cash) \$(92.3) \$(26.3) \$46.2 \$4.2 \$82.0 \$(1.6) Long-term debt (incl. current portion) 294.0 445.1 444.8 443.6 296.5 293.7 Total interest bearing debt, net of (cash) 491.0 378.5 201.7 443.5 267.4 447.8 Shareholders' equity 931.7 984.7 864.7 944.6 1,004.9 826.8 Invested Captial \$1,133.4 \$1,428.2 \$1,132.1 \$1,435.6 \$1,452.7 \$1,205.3 OTHER INFORMATION (Notes) Book value per share (\$) \$14.96 \$15.84 \$13.88 \$15.19 \$16.18 \$13.36 Free cash flow (millions) \$117.2 \$25.6 \$94.4 \$136.7 \$300.1 \$180.4 Capital expenditures (millions) \$5.9 \$7.1 \$24.9 \$34.8 \$41.3 \$35.7 Depreciation and amortization (millions) \$15.6 \$60.6 \$56.7 \$35.7 \$14.5 \$34.2 Interest bearing debt/Adjusted EBITDA 0.6 2.8 1.8 2.2 1.2 1.2 Net debt to invested capital 18% 31% 24% 35% 31% 34% Return on invested capital 40% 7% 9% 10% 23% 17% Return on equity 49% 10% 11% 15% 33% 25% **COMMON SHARE INFORMATION** Ending outstanding common shares 62,295,441 62,184,978 62,295,441 62,173,430 62,106,895 61,890,197 62,295,441 62,179,130 62,191,208 62,132,030 62,028,991 61,788,013 Average outstanding common shares \$1.52 Dividend per share \$1.52 \$1.52 \$1.52 \$1.52 \$1.52 Dividends paid as a % of free cash flow 12% 5% 100% 69% 31% 52% \$23.00 Share price - High \$26.59 \$23.09 \$25.22 \$32 65 \$29.78 Share price - Low \$22.33 \$10.97 \$10.97 \$18.47 \$19.72 \$23.67 \$24.99 \$13.09 \$22.73 \$22.17 \$21.33 \$29.17 Share price - Ending

This chart includes certain financial measures that are not prescribed by International Financial Reporting Standards (GAAP) or have standardized meanings, and thus, may not be comparable to similar measures presented by other companies, for example Adjusted EBIT and Adjusted EBITDA and Other Information. Management believes that Adjusted EBIT and Adjusted EBITDA may be useful in assessing our operating performance and as an indicator of our ability to service or incur indebtedness, make capital expenditures and finance working capital requirements. Adjusted EBIT and Adjusted EBITDA should not be considered in isolation or as an alternative to cash from operating activities or other combined income or cash flow data. Adjusted EBIT, Adjusted EBITDA and a number of the ratios provided under Other Information are used by debt and equity analysts to compare our performance against other public companies. This terminology is defined herein and on the inside back cover of our Annual Report. See financial statements for GAAP measures..

⁽¹⁾ Effective January 1, 2019, the Company adopted IFRS 16 - Leases