FINANCIAL HIGHLIGHTS ---3 Months---Years Ended--Q1 2020 Q1 2019 2019 2018 2017 2016 **OPERATING RESULTS (millions)** \$4,165.0 Revenues \$814.7 \$1,032.6 \$3,675.9 \$3,296.0 \$2,578.6 Net earnings 10.5 34.3 76.6 219.0 123.8 62.8 **EBIT** 58.2 146.3 330.9 206.4 119.0 19.9 EBIT as a % of revenue 2.4% 5.6% 4.0% 4.6% 7.9% 6.3% **FBITDA** 35.5 71.9 203.0 366 6 240 6 154 1 EBITDA as a % of revenue 4.4% 7.0% 5.5% 8.8% 7.3% 6.0% \$2.00 Basic earnings per common share (\$) \$0.17 \$0.55 \$1.23 \$3.53 \$1.02 **BALANCE SHEET INFORMATION (millions)** Metals Accounts receivable \$474.9 \$588.5 \$457.9 \$566.4 \$445.8 \$358.9 906 6 1,031.5 883 6 1,052.5 8199 615.8 Inventories Prepaid expenses and other assets 18.4 15.3 18.2 14.1 17.2 8.5 Accounts payable and accruals (365.5)(443.0)(307.9)(470.6)(347.4)(276.3)1,034.4 Net working capital - Metals 1.192.3 1.051.8 1.162.4 935.5 706.9 293.4 263.5 288.9 268.0 246.5 239.7 Fixed assets Right-of-use assets 90.2 88.2 90.1 (1) Goodwill and intangibles 141.2 84.4 137.0 86.2 90.5 85.7 Lease obligations (109.5)(116.0)(111.6) (1)1,032.3 Net assets employed in metals operations 1,456.2 1,516.6 1,272.5 1,443.2 1,518.9 Other operating assets 0.5 (0.7)1.7 0.7 (8.0)(1.1)Net income tax assets (liabilities) 12.1 (5.1)10.2 (32.3)(30.0)(7.3)(12.0)Pension and benefit assets (liabilities) (7.3)(5.5)(5.8)(11.0)(5.0)Other corporate assets and liabilities (24.8)(28.8)(27.5)(26.5)(24.4)(38.5)Total net assets employed \$1,423.7 \$1,478.8 \$1,435.6 \$1,452.7 \$1,205.3 \$974.4 **CAPITALIZATION** (millions) \$82.0 Bank indebtedness, net of (cash) \$(1.6) \$47.3 \$46.2 \$4.2 \$(146.8) 295.9 Long-term debt (incl. current portion) 445.1 443.8 444.8 443.6 296.5 Total interest bearing debt, net of (cash) 443.5 491.1 491.0 447.8 378.5 149.1 1,378.4 1,805.3 1,579.2 Market capitalization 814.0 1,461.4 1,324.7 \$1,952.5 \$1,869.4 \$1,772.5 \$2,183.8 \$1,728.3 Total firm value \$1,257.5 OTHER INFORMATION (Notes) Shareholders' equity (millions) \$980.2 \$987.7 \$944.6 \$1,004.9 \$826.8 \$825.3 Book value per share (\$) \$15.76 \$15.90 \$15.19 \$16.18 \$13.37 \$13.36 Free cash flow (millions) \$25.6 \$58.2 \$136.7 \$300.1 \$180.4 \$77.4 Capital expenditures (millions) \$7.1 \$5.2 \$34.8 \$41.3 \$35.7 \$16.7 Depreciation and amortization (millions) \$15.6 \$13.7 \$56.7 \$35.7 \$34.2 \$35.1 19.3 10.7 18.0 Earnings multiple 6.0 14.6 25.1 Firm value as a multiple of EBIT 15.8 10.6 8.4 12.8 5.4 14.5 Firm value as a multiple of EBITDA 8.9 6.8 9.2 4.8 9.1 11.2 Interest bearing debt/EBITDA 3.1 1.5 2.2 1.2 1.2 1.9 Net debt to invested capital 31% 31% 34% 31% 31% 26% Market capitalization as a % of book value 83% 148% 146% 132% 218% 191% Return on capital employed 4% 14% 10% 23% 17% 12% 6% 16% 8% 22% 15% 8% Return on equity **COMMON SHARE INFORMATION** 62,109,395 62,106,895 Ending outstanding common shares 62.184.978 62.173.430 61.890.197 61.735.485 62,179,130 62.028.991 61.788.013 62 107 839 62 132 030 61 704 990 Average outstanding common shares Dividend yield 11.6% 6.5% 6.9% 7.1% 5.2% 5.9% \$1.52 \$1.52 Dividend per share \$1.52 \$1.52 \$1.52 \$1.52 Dividends paid as a % of free cash flow 92% 41% 69% 31% 52% 121% Share price - High \$23.00 \$25.22 \$25.22 \$32.65 \$29.78 \$27.78 \$10.97 Share price - Low \$20.75 \$18.47 \$19.72 \$23.67 \$13.95 Share price - Ending \$13.09 \$23.53 \$22.17 \$21.33 \$29.17 \$25.58

This chart includes certain financial measures that are not prescribed by Canadian generally accepted accounting principles (GAAP) or have standardized meanings, and thus, may not be comparable to similar measures presented by other companies, for example EBIT and EBITDA and Other Information. Management believes that EBIT and EBITDA may be useful in assessing our operating performance and as an indicator of our ability to service or incur indebtedness, make capital expenditures and finance working capital requirements. EBIT and EBITDA should not be considered in isolation or as an alternative to cash from operating activities or other combined income or cash flow data. EBIT, EBITDA and a number of the ratios provided under Other Information are used by debt and equity analysts to compare our performance against other public companies. This terminology is defined herein and on the inside back cover of our Annual Report. See financial statements for GAAP earnings.

⁽¹⁾ Effective January 1, 2019, the Company adopted IFRS 16 - Leases